



TECNICAS REUNIDAS

Juan Lladó
CEO

Year 2006
Results Presentation

28th of February 2007

Disclaimer



TECNICAS REUNIDAS

This document has been prepared by Tecnicas Reunidas, S.A. (the Company) solely for use at presentations held in connection with the announcement of the Company's results for the year 2006.

This document contains forward-looking statements of the Company and/or its management. These forward-looking statements, such as statements relating to the Company's or management's intent, belief or current expectations of the future growth in the Company's business and capital expenditure in the oil and gas industry in general, are subject to risks and variables that are beyond the Company's control and that could materially and adversely affect the outcome and financial effects of the facts expressed, implied or projected herein.

The Company is under no obligation to update or keep current the information contained in this presentation, including any looking forward-statements, or to correct any inaccuracies that may later become apparent.

No representation or warranty, express or implied, is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of the information or opinions contained herein. None of the Company or any of its affiliates, advisors or representatives shall have any liability whatsoever for any loss arising from any use of this document, or its contents, or otherwise arising in connection with this document.

This document is only provided for information purposes and does not constitute, nor may it be interpreted as, an offer to sell or exchange or acquire, or solicitation for offers to purchase any share in the Company. Any decision to buy or invest in shares in relation to a specific issue must be made on the basis of the information contained in the relevant prospectus filed by the Company in relation to such specific issue.



TECNICAS REUNIDAS

TECNICAS REUNIDAS

Index

BUSINESS HIGHLIGHTS

YEAR 2006 FINANCIAL RESULTS



TECNICAS REUNIDAS

TECNICAS REUNIDAS

BUSINESS HIGHLIGHTS

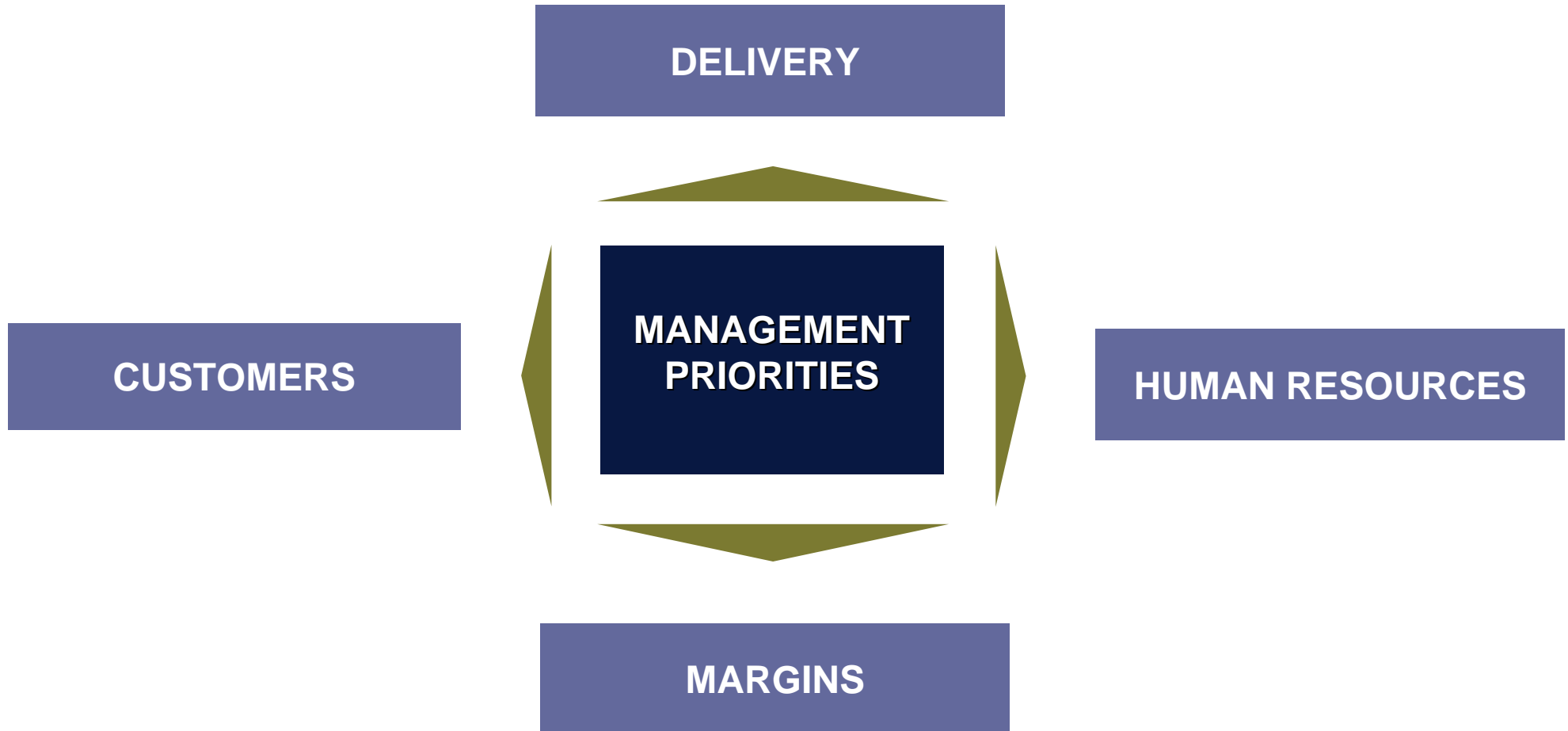
YEAR 2006 FINANCIAL RESULTS

Management Priorities

Management of Strong Business Growth



TECNICAS REUNIDAS

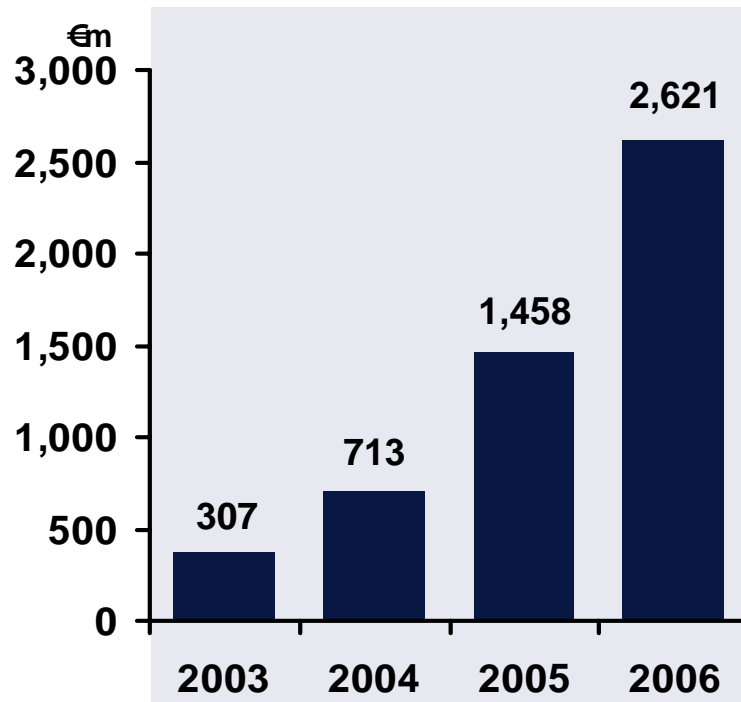




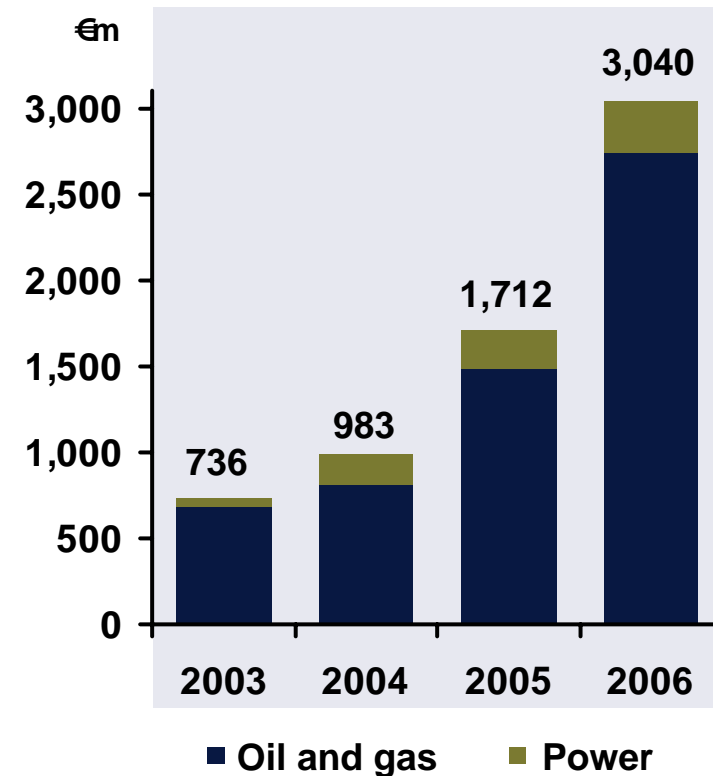
DELIVERY: Execution of Current Backlog

Recent strong awards with improved conditions ensure profitable growth

Awards (1)



Backlog (1)



(1) Does not include data from Infrastructure & Industries business

DELIVERY: End 2006 Backlog



TECNICAS REUNIDAS

	Name	Location	Client	Contracted End Date	Total Backlog Size Dec 2006
Refining & Petrochemicals	Rabigh	Saudi Arabia	Saudi Aramco	2008	€2,740M
	Hydrocraker Huelva	Spain	CEPSA	2009	
	Phenol-Cumene Plant	Spain	CEPSA	2006	
	Coker	Chile	ENAP	2008	
	Nitric Acid Plant	Chile	ENAEX	2008	
	HDS – Bio Bio	Chile	ENAP	2008	
	Refining Units	Mexico	PEMEX	2008	
	Dung Quat	Vietnam	Petrovietnam	2009	
	Izmit	Turkey	Tüpras	2006	
	Kirikkale	Turkey	Tüpras	2007	
	Polymer Plant	Spain	General Electric	2007	
	Refining Units	Chile	ENAP	2009	
Hydrocraker Cartagena	Spain	REPSOL	2009		
Upstream & Gas	GC-28	Kuwait	KOC	2007	€300M
	Telemetry	Kuwait	KOC	2007	
	Hawiyah	Saudi Arabia	Saudi Aramco	2008	
	Ju'aymah	Saudi Arabia	Saudi Aramco	2008	
	TFT	Algeria	Total/Repsol/Sonatrach	2008	
	RKF	Algeria	Cepsa/Sonatrach	2008	
	Saih Rawl (Compression)	Oman	PDO	2009	
	Medgaz	Algeria	Medgaz	2009	
Power	Plana del Vent	Spain	Gas Natural	2007	€300M
	As Pontes	Spain	Endesa	2008	
	Barranco de Tirajana	Spain	Endesa	2007	
	Ocaña / Cuenca	Spain	-	2007	
	Escatrón I & II	Spain	Global 3	2008	
	Saih Rawl (Power)	Oman	PDO	2009	

DELIVERY: Rabigh



TECNICAS REUNIDAS



DELIVERY: Rabigh



TECNICAS REUNIDAS



DELIVERY: Rabigh



TECNICAS REUNIDAS



Hydrocracking complex for Repsol in Cartagena



Description

To enhance the production scheme of the Cartagena refinery, allowing the processing of crude oil with a high sulphur content, from its current distillation capacity of 5.5 million t/y to 11 million t/y.

Hydrocracking complex for Repsol in Cartagena

Highlights

- Largest Spanish refining investment over the last ten years
- First OBE+EPC contract in Spain

Key Dates

- OBE start date: 23-10-6
- Estimated EPC start date: Nov-2007
- Expected completion: Oct - 2009

Scope Information

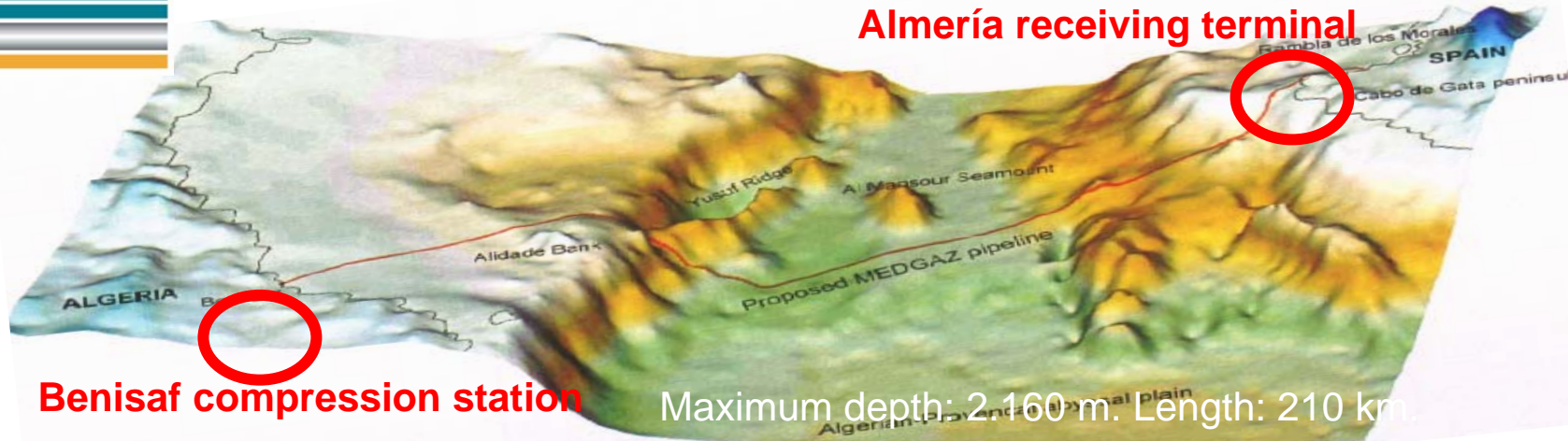
- HYDROCRACKER (2.5 million t/y)
- Four HDS units
- New Topping Unit
- Isomerization unit
- Electric substations
- Satelite racks buildings
- Gas concentration, naphta stabiliser & splitter
- Merox

CUSTOMERS: Key Awards



TECNICAS REUNIDAS

MEDGAZ



Benisaf compression station

Almería receiving terminal

Maximum depth: 2.160 m. Length: 210 km.

Highlights

- Additional natural gas supply to Europe
- NG from the Hassi R'Mel field
- Medgaz: 36% Sonatrach, 20% Cepsa, 20% Iberdrola, 12% Endesa, 12%Gaz de France

Key Dates

- Start date: January 2007
- Expected completion: October 2009

Scope description

- Beni-Saf: Compression station
- Almeria receiving terminal:
Filtering, heating, regulation and metering

Technical Information

- Initial capacity of 8 bcm
- Installed power: 230 MW
- Suction / Discharge Pressure: 44/235 bar

CUSTOMERS: Key Awards



TECNICAS REUNIDAS

Phenolics plant for Saudi Kayan Petrochemical Company in Al Jubail



Highlights

- TR is the sole contractor
- Part of the new Saudi Kayan world's largest grassroots petrochemicals project

Key Dates

- Start date: 22nd February 2007
- Completion: October 2009

SABIC: A new client for TR

- **SABIC = Saudi Basic Industries Corporation**
- **Petrochemical company in Saudi Arabia (70% state owned and 30% private) founded in 1976**
- **Goal: a 50% increase of its production capacity for 2008**
- **10th petrochemical company in the world and 4th in polyolefins.**



Scope description

- 290,000-t/y cumene unit
- 240,000-t/y bisphenol-A facility
- 220,000-t/y phenol plant
- 71,000-t/y acetone recovery unit

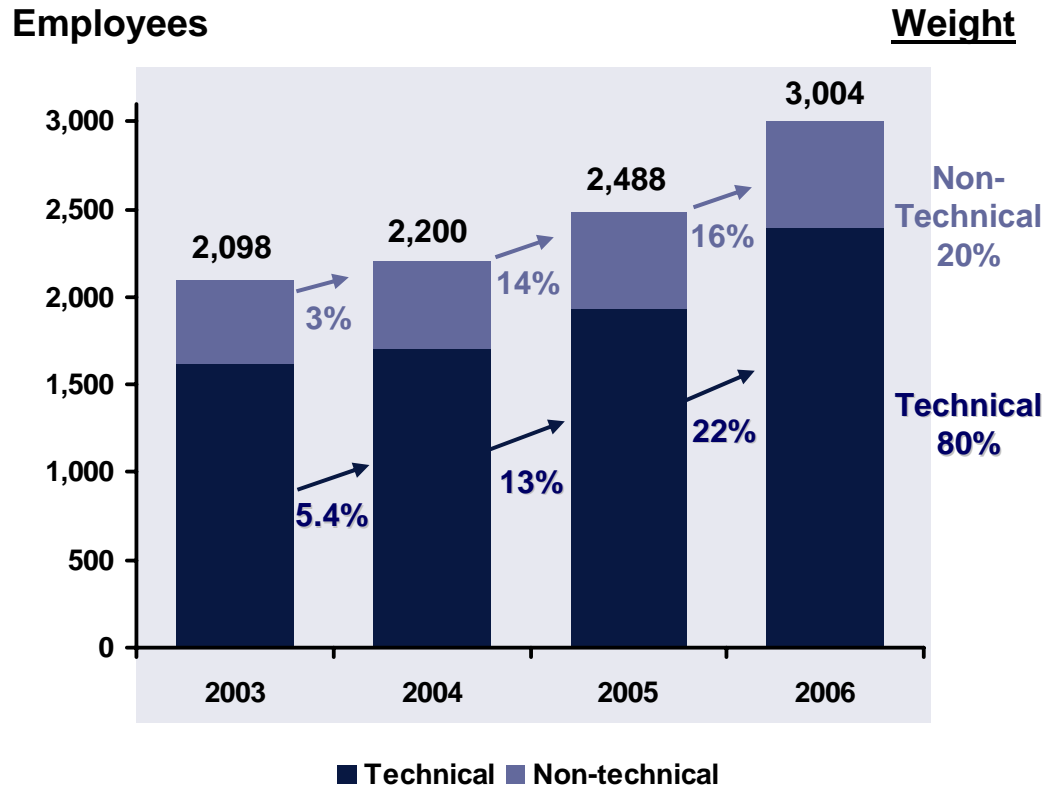
Technical Information

- Cumene and bisphenol technology licence by Badger (Shaw Group)
- Phenol technology licence by Kellogg Brown & Root (KBR)
- Eng. and construction supervision men hours, close to 2.000.000

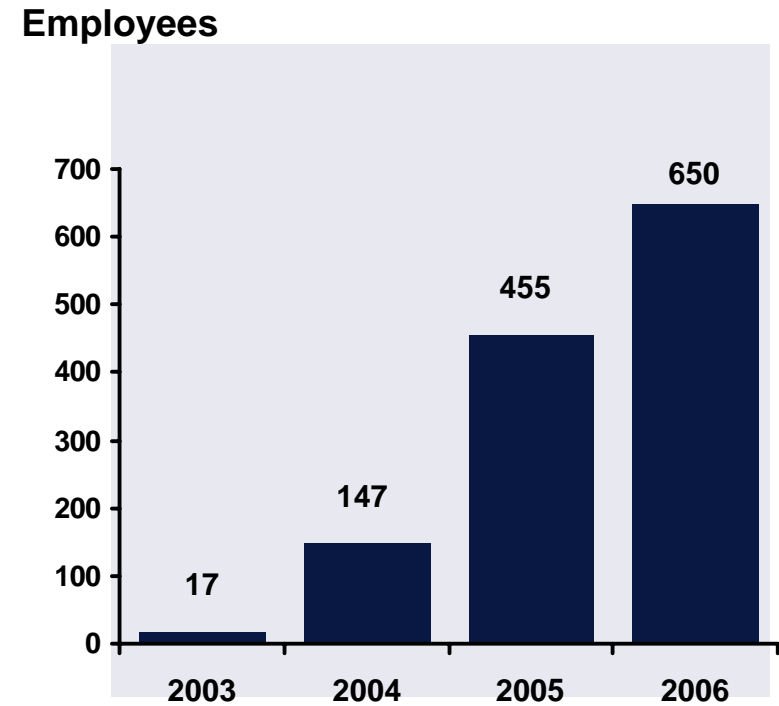


HUMAN RESOURCES

Headquarters and Central Production Center

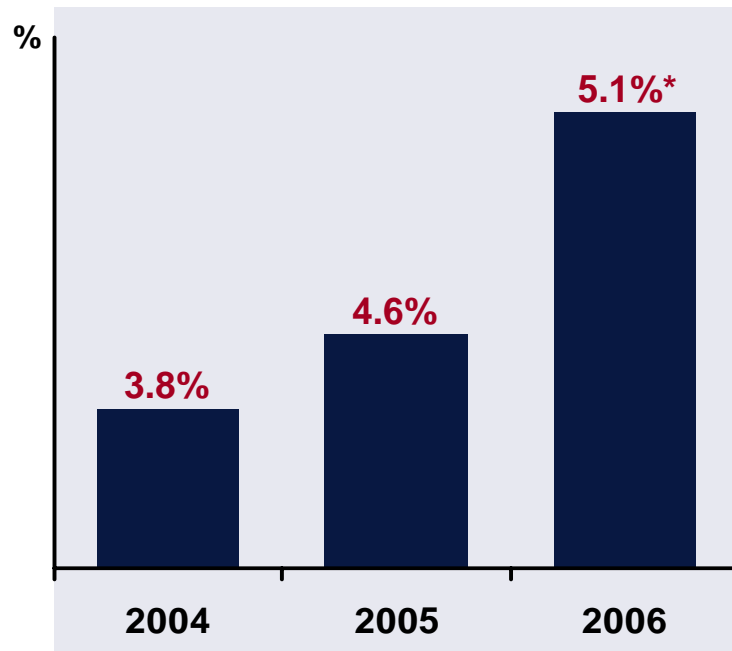


Satellite Engineering Centers



MARGINS: Enhancement and Protection

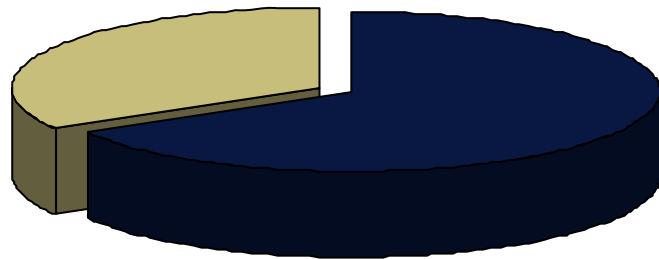
EBITDA MARGIN



* 5.4% excluding IPO costs

- Economies of scale
- Improvement in contracting conditions
- Selective projects

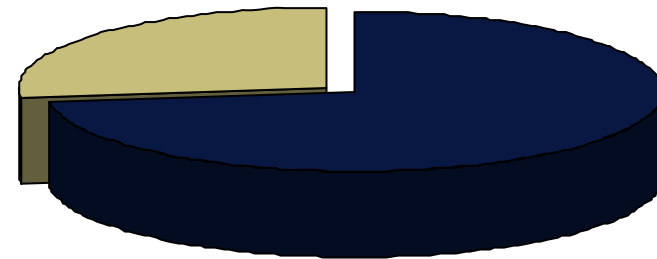
2006 Backlog



■ 2006 ■ REST

- 2/3 of end 2006 backlog awarded in the year 2006

2006 Backlog + Kayan*



■ 2006/07 ■ REST

- 3/4 of backlog awarded in 2006/07
- Approx. 60% awarded in OBE basis

* Kayan Project awarded in February 2007



BUSINESS HIGHLIGHTS

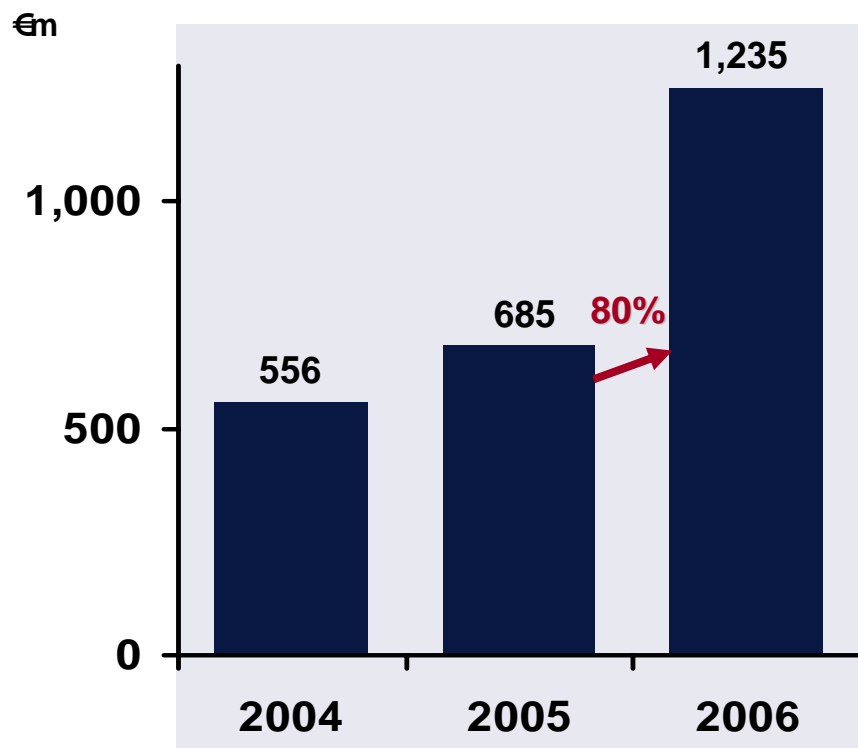
YEAR 2006 FINANCIAL RESULTS

Sales and EBITDA growth

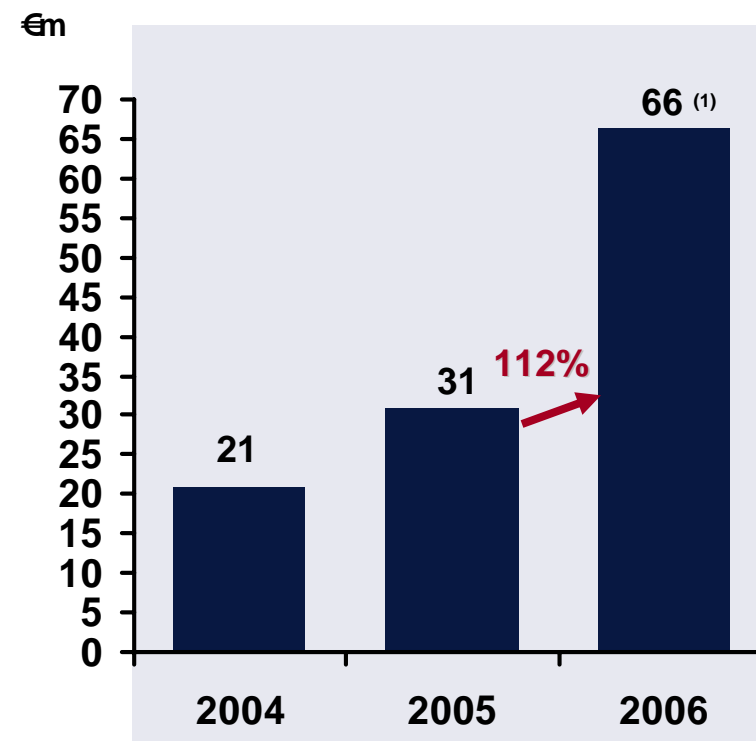


TECNICAS REUNIDAS

SALES



ADJUSTED EBITDA



(1) Excluding IPO costs of €2.8 million

Financial Results

Profit and Loss Account



TECNICAS REUNIDAS

€million	2006	2005	Var.
Revenues	1,234.5	685.1	80.2%
EBITDA	63.5	31.3	103.0%
<i>Margin</i>	5.1%	4.6%	
EBIT	59.6	28.6	108.5%
<i>Margin</i>	4.8%	4.2%	
Net Financial Results	5.2	6.8	
Profit before Taxes	78.2	36.6	113.7%
Taxes	-6.4	5.0	
Net Income	71.8	41.6	72.5%

Financial Results

Adjusted Profit and Loss Account (IPO costs and sale of assets excluded)



TECNICAS REUNIDAS

€million	2006	2005	Var.
Revenues	1,234.5	685.1	80.2%
Adjusted EBITDA ⁽¹⁾	66.3	31.3	112.0%
<i>Margin</i>	5.4%	4.6%	
Adjusted EBIT ⁽¹⁾	62.4	28.6	118.3%
<i>Margin</i>	5.1%	4.2%	
Net Financial Results	5.2	6.8	
Adjusted Profit before Taxes ⁽²⁾	68.1	36.6	86.0%
Adjusted Taxes	-2.4	5	
Adjusted Net Income ⁽²⁾	65.7	41.6	57.9%

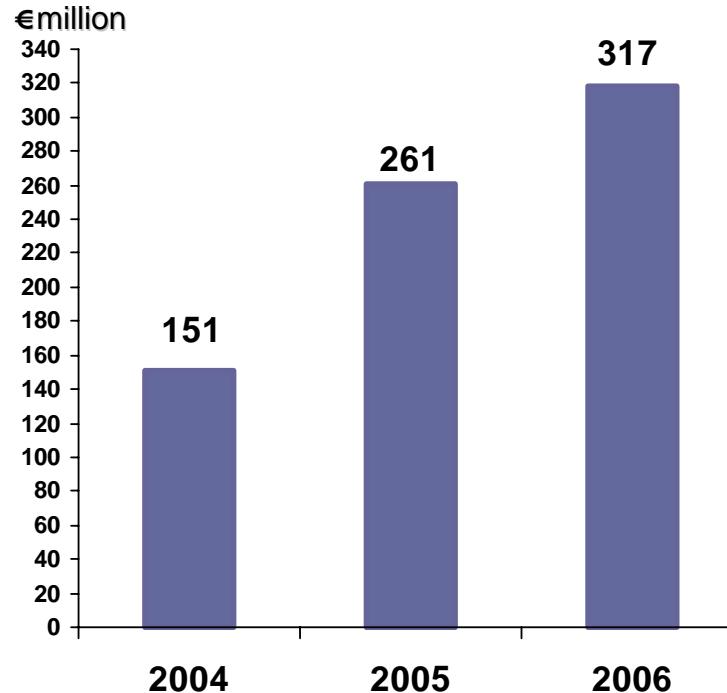
(1) Excluding IPO costs

(2) Excluding IPO cost and the sale of a real state subsidiary

Net Cash Position*



TECNICAS REUNIDAS



- **Cash outflow of €72 million in 2006 from distribution of ordinary dividends and reserves.**
- **Dividend policy: 40%- 50% payout**
 - **The company agreed in December the distribution of a pre-tax 2006 interim dividend of €0.3 per share paid in January 2007**

*Net cash calculated as cash and cash equivalents plus assets at fair value less financial debt



TECNICAS REUNIDAS

