



TO THE SPANISH STOCK MARKET COMMISSION

In compliance with the provisions of Article 227 of Law 6/2023, of March 17, of the Securities Market and Investment Services, Técnicas Reunidas, S.A. (hereinafter, the “**Company**” or “**TR**”) hereby reports the following:

OTHER RELEVANT INFORMATION

In Madrid, on October 2nd, 2025.- TR is holding an **Investor Day** in Madrid (Spain) today, October 2nd. The Executive Chairman, Juan Lladó, and the Chief Executive Officer, Eduardo San Miguel, together with the rest of the management team, have shared several presentations updating TR's "**SALTA**" **strategy**. TR provided new insights into several of the key pillars underpinning such strategy.

The presentations covered the following areas:

- **Services**

- The Company is successfully **consolidating** its **services business unit** with over €230 million in awards year-to-date and more than €300 million awards expected in 2025.
- The Company maintains its ambition to achieve **€500 million in services revenues by 2028**.
- To achieve this target, the Company has already surpassed the figure of 13.000 professionals (including around 6.200 in Spain and more than 2.000 in India) and is working on additional recruitments in order to achieve its 2026 targets.

- **Power**

- The current **power market is booming** due to electrification and artificial intelligence. TR is ready to deliver because:
 - It accumulates more than 30 years of experience in the sector.
 - It has agreements in force with the four O&EM's in the world.
 - It gathers the know-how to guarantee a lower risk execution of these types of projects.
- The Company is **increasing its power revenues ambition** to a stabilized figure of €1 Billion plus, representing around 20% of TR's total revenue.



- **North America**

- The Company has signed a **strategic alliance with Zachry** to jointly pursue and execute opportunities in the U.S. market. Over the next 18 months, TR and Zachry are jointly targeting projects with a total value exceeding \$15 billion.
- The Company has closed **engineering agreements with Oil&Gas major players**. These early engagements agreed are the tip of the iceberg for future big investments.
- The Company is pursuing a robust pipeline with a total value of more than €19.5 billion through the end of 2026.

- **Artificial Intelligence, Digitalization & Robotics**

- TR is increasingly recognized as a technological partner by its clients, unlocking a new revenue stream through digitalization.
- The Company has already signed an **Operation & Maintenance digitalization contract for a Middle East National Oil Company** for a total initial value of €20 million.
- The digital team is composed of **over 150 professionals** with extensive experience in engineering and construction.
- TR's digitalization efforts are also enhancing project savings by reducing engineering hours, optimizing procurement quantities, and increasing site productivity.
- By 2028, the Company aims to fully deploy its digital use cases to achieve a 1.5 percentage points improvement in savings.

- **Decarbonization**

- Decarbonization investments are expected to accelerate over the next decade, following delays caused by regulatory updates and value chain maturity.
- Projected global investment for the 2026–2030 period is approximately \$660 billion, rising to around \$840 billion for 2031–2035.
TR already possesses the expertise and tools required for upcoming low-carbon projects, through its engineering services and project development capabilities.

Hereby notified for the appropriate purposes in Madrid, on October 2nd, 2025.

Laura Bravo
Secretary of the Board